

**NORTHUMBERLAND COUNTY COUNCIL**  
**HEALTH AND WELLBEING BOARD**

At the meeting of the **Health and Wellbeing Board** held in Committee Room 1, County Hall, Morpeth on Thursday, 12 July 2018 at 10.00 a.m.

**PRESENT**

Councillor R.R. Dodd  
(Chairman, in the Chair)

**BOARD MEMBERS**

Bainbridge, V.  
Blackman, S.  
Brown, S.  
Dickinson, S.  
Glennie, R.  
Jackson, P.A  
Jones, V.

Morgan, E.R  
Mead, P.  
Riley, C. (substitute member)  
Thompson, D.  
Shovlin, D.  
Spurling, S. (substitute member)

**ALSO IN ATTENDANCE**

Barton, A.  
  
Homer. C.  
Robson, S.  
  
Sanderson, J.  
  
Todd, A.  
Young, S.

NHS Northumberland Clinical  
Commissioning Group  
County Councillor  
Principal Planner - Planning  
Policy  
Senior Planning Manager  
(Planning Policy)  
Democratic Services Officers  
Strategic Head of Corporate  
Affairs, NHS Northumberland  
Clinical Commissioning Group

One member of the press was also in attendance.

**8. APOLOGIES FOR ABSENCE**

Apologies for absence were received from C. Briggs, Councillor W. Daley, R. Firth, D. Lally, J. Mackey and C. McEvoy.

## 9. MINUTES

**RESOLVED** that the minutes of the meeting of the Health and Wellbeing Board held on Thursday, 10 May 2018, as circulated, be confirmed and signed by the Chairman.

## 10. DISCLOSURE OF MEMBERS' INTERESTS

Councillor S.J. Dickinson disclosed an interest in item 4.1 (System Transformation Board Update) on the agenda as he is the Chairman of the System Transformation Board.

## 11. ITEMS FOR DISCUSSION

### 11.1 Report of Chief Operating Officer, Northumberland Clinical Commissioning Group (CCG)

#### System Transformation Board Update

S. Brown, Chief Operating Officer, NHS Northumberland Clinical Commissioning Group and D. Shovlin, Clinical Director of Primary Care, NHS Northumberland Clinical Commissioning Group outlined the background to, and current operations of, the Northumberland System Transformation Board. (Report filed with the signed minutes as Appendix A).

Members were advised of the board's overarching objectives, and the underpinning principles of the System Transformation Board and the progress at July 2018. It was noted that a system wide review was underway and a workshop had recently been held with all partners to agree ways forward. A number of next steps had been agreed following the workshop, which included to:-

- Confirm the board's terms of reference and governance structure.
- Develop a system wide financial plan.
- Produce a system-wide clinical strategy for Northumberland ensuring the key principles of the Health and Wellbeing Strategy were embedded within.
- Ensure that the system team was adequately resourced by participating organisations.
- Be mindful of national and local health economy developments but continue to strive to deliver the best outcomes for Northumberland.
- Continue to progress the four key work streams; Elective including Rightcare, Cancer and Outpatients; Non Elective Care, Best Use of Assets and Mental Health and Learning Disabilities.
- Develop an engagement strategy and continue to foster good working relationships with a broad range of stakeholders including Healthwatch and the voluntary sector.
- A further workshop be organised to agree next steps.

- It was advised that the future direction of the System Transformation Board was to continue to work together to achieve a financially balanced system that had the capacity and capability to drive system change.

The Health and Wellbeing Board was reassured that any communication, engagement or consultation to take place would follow normal statutory consultation procedures and processes. As usual when seeking views, it was hoped to engage with all and capture a wide variety of differing opinions and views. It was agreed that the relationship with Healthwatch and other key stakeholders in carrying out consultation was vital and highly valued.

It was advised that NHS England was to publish their annual assessment of all CCG's and it was hoped that Northumberland's position would have improved from the previous year. It was confirmed that the Health and Wellbeing Board would be advised of the assessment once the ratings were released later on today. However, it was stressed that the System Transformation Board was looking at the overall system. All providers were either deemed good or outstanding, and the system itself was in overall financial balance, so a view could be taken that the Northumberland healthcare system, including the CCG, was working well.

With regard to the extensive work already taken place to produce the business case for the Accountable Care Organisation (ACO), it was confirmed this data would continue to be used and would help create a system-wide clinical strategy including the governance arrangement details.

The Chairman of the System Transformation Board commended the work achieved so far to bring about positive changes, improve the financial position, and most importantly, that this had been achieved without detriment to overall patient care in Northumberland. Northumberland continued to be very forward thinking and well ahead of others.

**RESOLVED** that:-

- (a) the report be noted,
- (b) assurance was given that working with the community and continued engagement with the community and voluntary sectors was a high priority.
- (c) to continue to receive regular updates from the System Transformation Board.

## 11.2 Report of Interim Executive Director: Place

### **The Northumberland Local Plan – Healthcare Implications**

The Health and Wellbeing Board was provided with an update on the Northumberland Local Plan and the Regulation 18 Draft Local Plan consultation by J. Sanderson and S. Robson. A presentation on the initial potential healthcare implications was also presented to the board. (Report and powerpoint presentation filed with the signed minutes as Appendix B).

The board was advised that the Council was currently preparing a new Local Plan for Northumberland, covering the period 2016 and 2036, which would:-

- Set the strategic planning policies of the Council.

- Set the general scale and distribution of new development which was required to meet Northumberland's needs.
- Provide the planning principles.
- Show in detail where new homes, workspaces and facilities will be located through allocations of land.
- Show key environment designations.

It was noted that the plan contained a draft vision which reflected the Corporate Plan's health and wellbeing objectives. The board was advised of the key health and wellbeing issues in the plan including:-

- Setting out a number of Council commitments to improve health and wellbeing through the planning system.
- The contribution of strategic and local green infrastructure to health and wellbeing will be recognised.
- Place restrictions on where new hot food takeaways can be located.
- Additional homes for older and vulnerable people. Support for extracare and the introduction of accessibility and adaptability standards.
- Improving infrastructure, community facilities and services.

Members were advised that the consultation process had started and responses received would be feed into the Regulation 19 Local Plan. The consultation on the plan would run until January 2019. Officers would continue to work closely with colleagues across departments and key stakeholders to ensure the local plan reflected the Council's health and wellbeing objectives and priorities.

The board welcomed the proposal for more affordable housing, older people housing and homes with accessibility and adaptability standards. Discussion also took place on the need to improve infrastructure and promote the county as an attractive place to live and work. The board was advised of the successful NHS campaign 'Find Your Place' which sought to promote and offer excellent medical training and jobs in the area. It was suggested this model could be rolled out to others such as GP's and nursing to help recruitment and retention of the health workforce. It was confirmed that the CCG was fully committed to working with the council in this respect.

It was suggested the Extra Care and Supported Housing Strategy, recently agreed, be used as an evidence base to quantify strategic policies and help deliver the vision of the Regulation 18 Local Plan. It was agreed that this strategy document to be shared with officers in the Place Directorate and the Health and Wellbeing Board.

**RESOLVED** that:-

- (a) the report and presentation be noted.
- (b) the board receive six monthly progress updates.
- (c) a report on the success of the 'Find Your Place' campaign be placed on the work programme for consideration at a future board meeting.

### **11.3 Northumbria Healthcare NHS Foundation Trust (NHCFT) 5 Year Strategy Refresh**

C. Riley, NHCFT Director of Communications and Corporate Affairs, outlined their 5 year refreshed strategy. (A copy of the presentation slide has been filed with the signed minutes).

Members were advised of NHCFT's vision, mission and its key objectives. NHCFT was once again performing in the top 10 of NHS Trusts nationally for accident and emergency figures and four hour waiting times. It was noted it not only provided care services but also had a commercial arm which included the fourth largest fleet business nationally and payroll service.

C. Riley suggested the board receive a presentation on realistic medicine, which was one of the NHCFTs key objectives, to show how they envisaged delivering truly patient centred care.

The board welcomed the news that Northumbria Healthcare would be investing £150 million over the next five years. Members were advised that it had been proposed to invest the funding in:-

- Buildings and estates including a refurbishment of Wansbeck Hospital and offering single occupancy rooms.
- IT. For services to possibly go paperless and build on the successful Berwick telecare service.
- Fund new equipment. To update x-ray equipment and provide a CT and fixed MRI scan at Hexham.

It was noted that NHCFT continued to work very closely with the Council and especially with Public Health. It had worked with the local authority on smoking cessation and had recently gone smoke free as an organisation.

C. Riley commented that to transform the traditional hospital based model and secure a sustainable future all organisations had to continue to work together and in partnership with the local community. There was still work to be carried out but it was their vision to be the leader in providing high quality, safe and caring health care services and to lead collectively, with partners, to deliver system wide healthcare.

**RESOLVED** that the update be received.

#### **11.4 CQC Local Systems Review Briefing**

V. Bainbridge, Executive Director of DASS and the CCG's Accountable Care Officer provided an update following the CQC Local Systems Review briefing that took place on 14 June 2018 with North Tyneside. The CQC had been tasked under Section 48 powers to carry out a series of targeted reviews of local health and social care systems. Whilst neither Northumberland nor North Tyneside had been advised they would be subject to a Review, it was considered useful to look at the mechanism of the review system in the context of the Health and Wellbeing Boards both to be prepared for a possible Review but also to take the opportunity to ensure systems were fit for purpose.

Members were advised that the joint meeting had been well received. There was obvious common ground between Northumberland and North Tyneside but the general feeling was that the two systems should remain separate but also carry out joint working on specific areas when needed and beneficial to do so. The CQC had now carried out 20 such inspections and an executive report had been published. It was advised that the executive report would be shared with the Health and Wellbeing Board. It was likely that another joint event would be held at the end of the year to see what progress has been made in preparing for a possible review and ensuring systems continued to be fit for purpose.

**RESOLVED** that the information be noted.

## 12. HEALTH AND WELLBEING BOARD - WORK PROGRAMME

S. Young, Strategic Head of Corporate Affairs, NHS Northumberland Clinical Group presented the Health and Wellbeing Board Work Programme (a copy of the programme has been filed with the signed minutes as Appendix C).

Members suggested the following reports be placed on the Health and Wellbeing Board Work Programme:-

- System Transformation Board update regarding revised governance arrangements
- 'Find Your Place' Campaign
- The Northumberland Local Plan – Healthcare Implications progress update
- Realistic Medicine presentation
- Regular progress updates from CYPS
- CQC Executive Report on Local System Reviews
- Regular updates on the status of various models of healthcare provision
- Winter Plan (October)

Documents to be circulated to Members:-

- Extra Care and Supported Housing Strategy
- NHS England Annual Assessment Report of CCG's.

**RESOLVED** that:-

- (a) the reports above be included within the Work Programme, and
- (b) the Work Programme be noted.

**CHAIRMAN** \_\_\_\_\_

**DATE** \_\_\_\_\_